

Jackson County Financial Update



FY 2020-2021 BUDGET RETREAT
FEBRUARY 27, 2020

Financial Update

Revenues

Expenditures

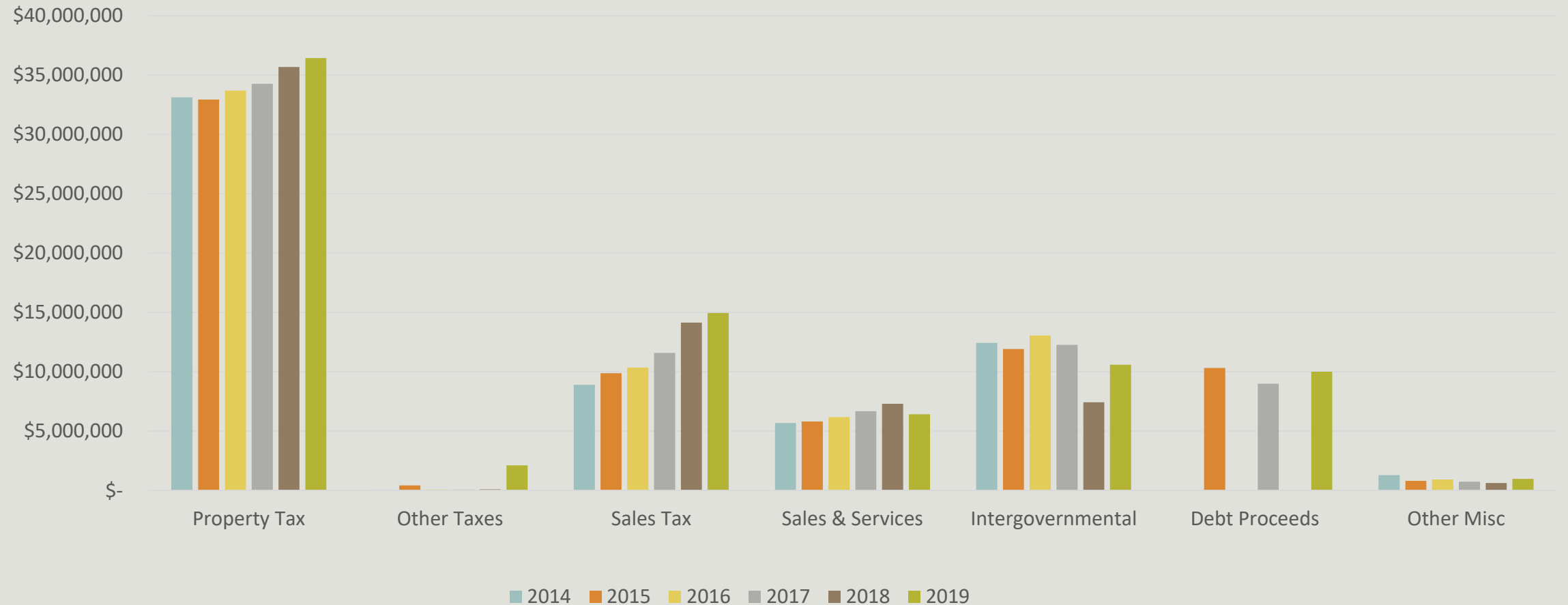
Fund Balance

Tax Collections

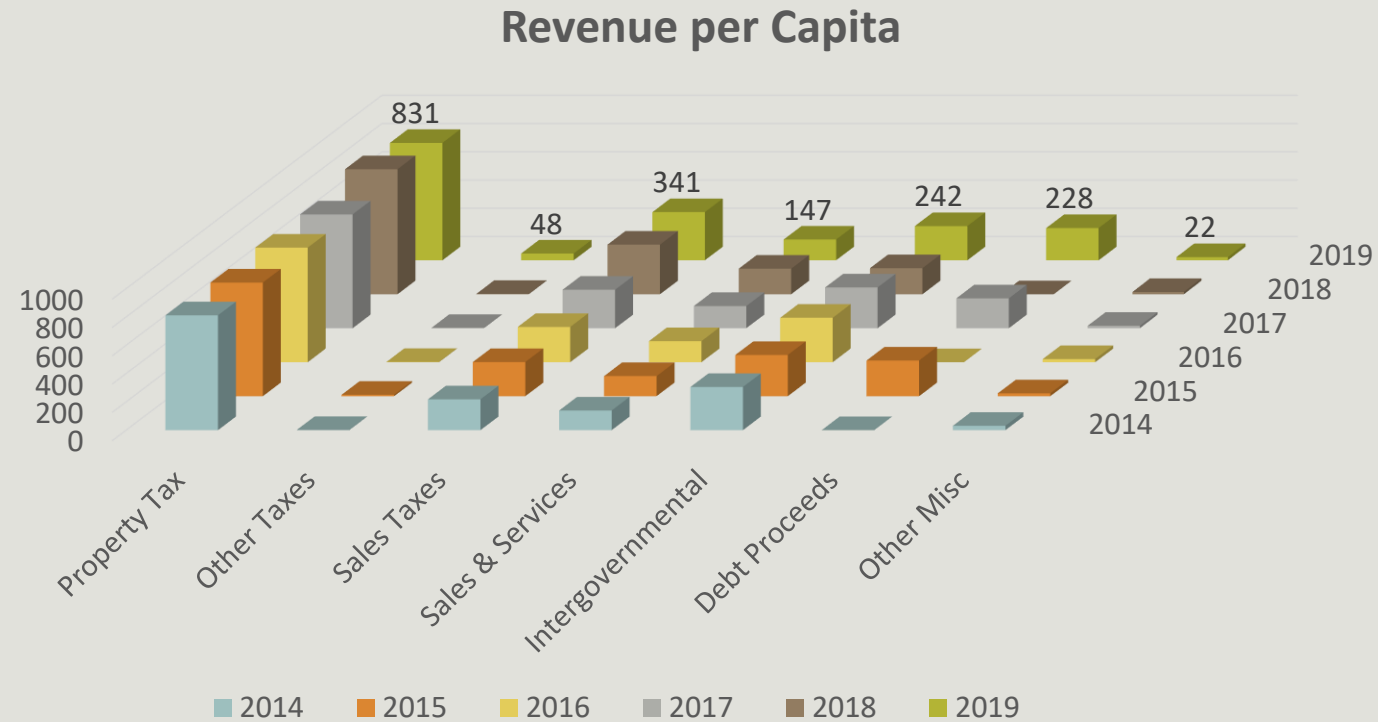
Debt

Analysis of Revenue

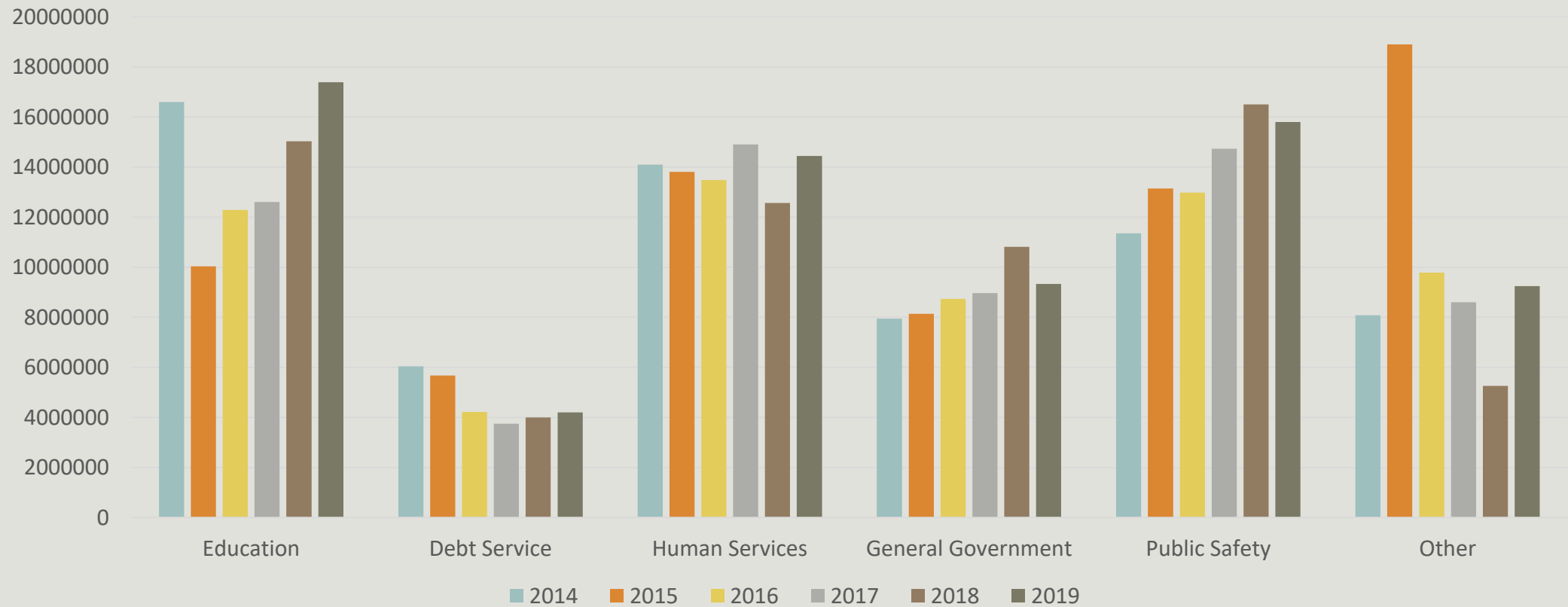
Revenues by Source



Analysis of Revenue

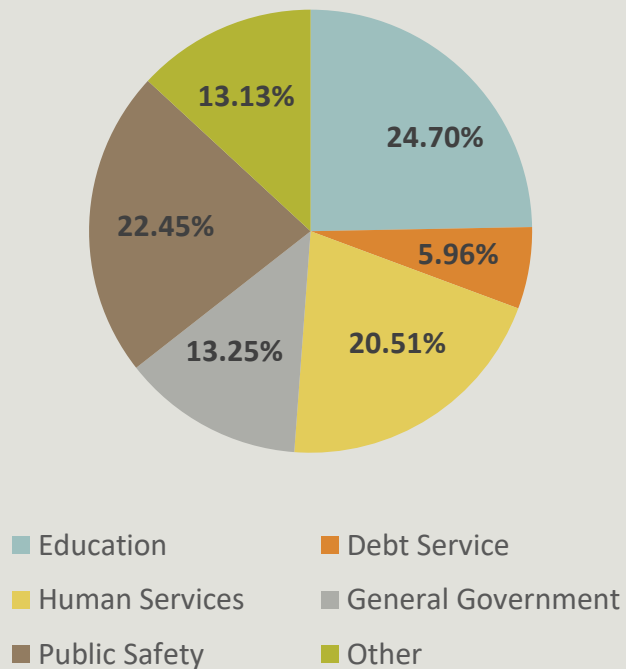


Expenditures by Function

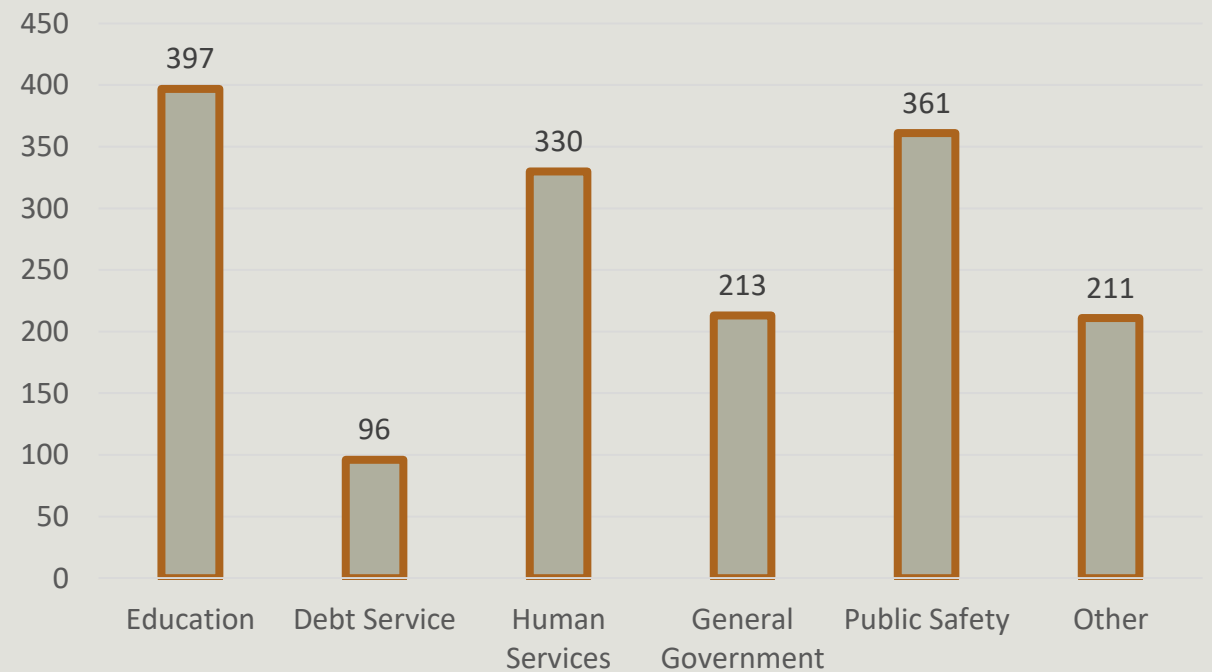


Expenditures for Fiscal Year 2019

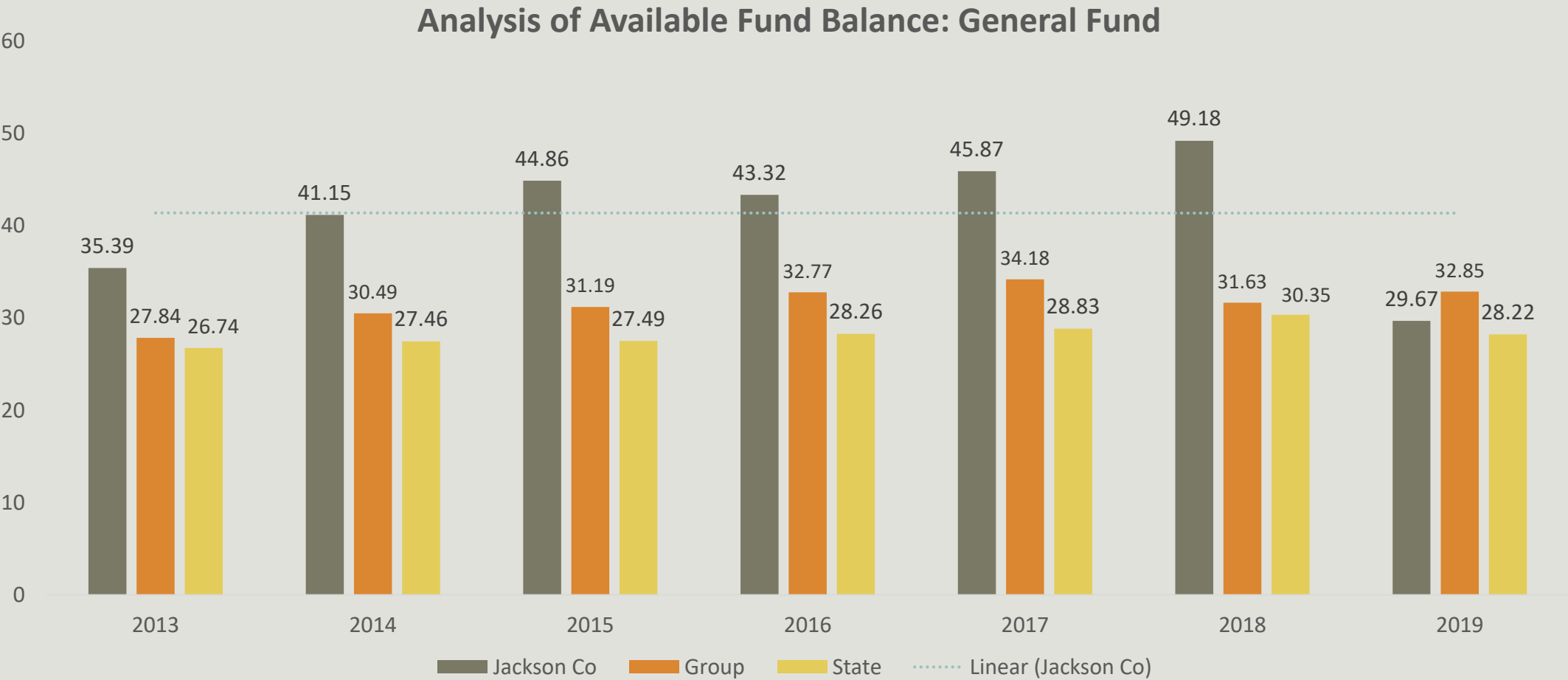
By Function



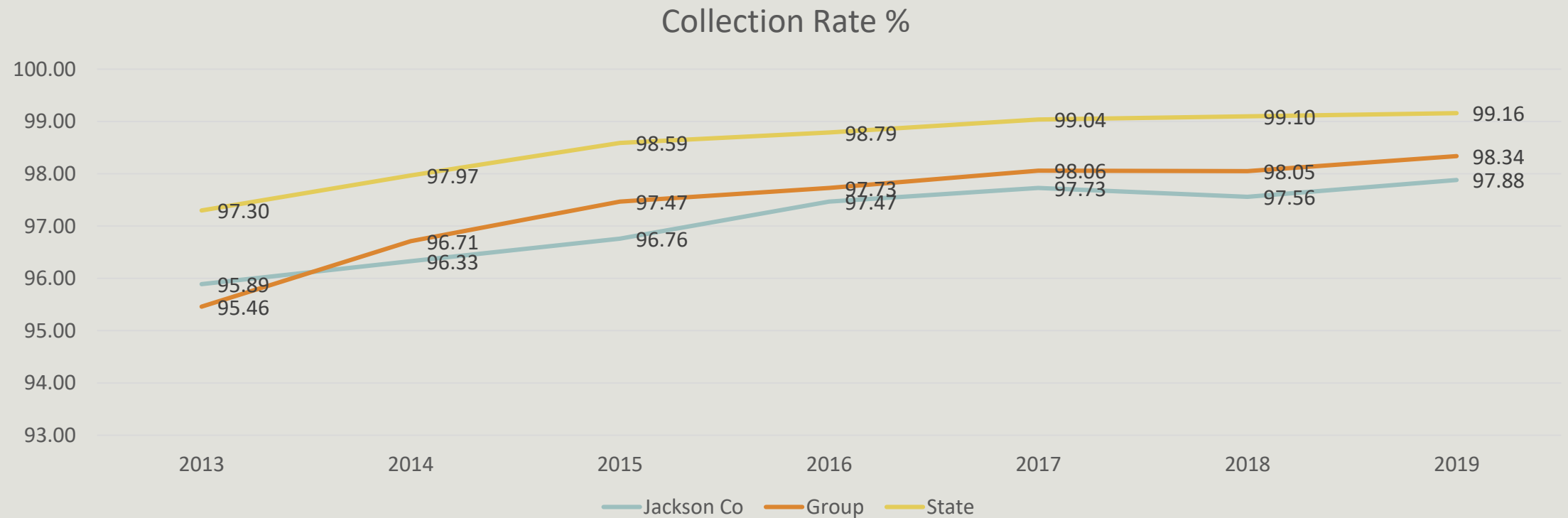
Per Capita



Fund Balance



Analysis of Property Tax



Population Group: 25,000 to 49,999

Outstanding Debt as of July 1, 2020

Date Incurred	DOLP	Interest Rate	Purpose	Amount
12/30/05	12/29/20	2.16%	SMH III, Cashiers Library	\$ 316,912.94
12/20/07	12/20/22	2.19%	FV Kindergarten, Cashiers Webster Site Work	\$1,650,833.25
12/11/08	12/11/23	2.27%	Aging Facility	\$ 973,233.41
07/15/08	07/16/24	2.49%	Jackson Library, SCC	\$3,088,633.87
10/25/12	10/25/27	2.79%	SMH Gym, Fine Arts, BR Locker Room	\$5,000,000.05
03/22/17	03/30/32	0%	School Improvements-QZAB	\$7,200,000.00
01/30/19	02/01/39	3.81%	SCC Health Science Building	\$ 9,500,000.00
				\$27,729,613.52

Fiscal Year 2020-2021 Financial Outlook

New Year Funding Capacity

Advalorem Tax Projection

New Year Funding Capacity Fiscal Year 2020-2021

Source of Revenue	Projected Increase	Amount
Advalorem Tax	\$162,336,368 New Construction Value	\$616,878
Motor Vehicle Tax	\$28,313,050 Increase in Value	\$107,590
Sales Tax	5% Increase (does not include Article 46)	\$634,566
	Total New Capacity Projected:	\$1,359,034

Advalorem Tax

Source	Value
Advalorem Tax Value – TR-1	\$ 9,206,069,112
New Construction	162,336,368
Motor Vehicle	400,435,862
Total Value:	\$ 9,768,841,342

Total Advalorem Tax @ \$0.38 per \$100 = \$37,121,597

Collection Rate @ 97.88% = \$36,334,619

1 cent on tax rate = \$956,174

Additional Funding Sources

CAPITAL RESERVE FUND

FY 2020 Balance	\$0
FY 2020-2021	\$0
FY 2021-2022	\$763,745
Total:	\$763,745

FUND BALANCE

FY 2019 Balance	\$22,412,554
Reserved by Policy - 25%	\$14,311,996
Reserved by State	\$ 4,665,245
Balance:	\$ 3,435,313

Potential Major Budget Drivers

Payroll Projections

Health Insurance

Major CIP Projects – County

Major CIP – Schools

Payroll Projections For Fiscal Year 2020-2021

The Career Path Salary Program is currently up to date.

➤ Projection for a cost of living increase of 2%:	\$349,430
➤ Projections for a one step (2%) increase for the career path:	\$356,418
Total for projected payroll increases:	\$705,848

Health Insurance For Fiscal Year 2020-2021

Rate action projection of 7.47%:

\$482,800

Mark III Brokerage is doing a cost analysis and recommendation on the Health Insurance Coverage for the new year renewal effective July 1, 2020.

Current monthly rate \$1,092

Current annual cost \$13,104

Proposed monthly rate \$1,174

Proposed annual cost \$14,088

Funding Capacity and Budget Driver Summary

Source	Amount
Advalorem Tax	\$616,878
Motor Vehicle Tax	\$107,590
Sales Tax	\$634,566
Total:	\$1,359,034

Driver	Amount
Payroll	\$705,848
Health Insurance	\$482,800
Total:	\$1,188,648

Additional Capacity Available: \$170,386

Major CIP Projects Approved - County

Health Department Renovation - \$7,949,492

Dillsboro Complex Project- \$5,390,000

Justice Center Renovations - \$1,500,000

Major CIP Projects Approved - County

Health Department Building Project

Description of Building Project

Capital Reserve to pay for A&E

Cost Projection: \$ 7,949,492.00

Construction estimated to be completed in May 2020

Actual Funding Schedule

Funding Source	Construction Begins					Totals
	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	
General Fund Balance			7,600,000.00	-	-	7,600,000.00
Capital Reserve	-	-	349,492.00	-	-	349,492.00
	\$ -	\$ -	\$ 7,949,492.00	\$ -	\$ -	\$ 7,949,492.00
Cumulative Totals:		\$ -	\$ 7,949,492.00			

Health Department Renovation



Major CIP Projects Approved - County

Dillsboro Complex Project

Description of Building Project

Animal Rescue Center, Walking Trail, Dog Park

Cost Projection: \$ 5,390,000.00

Proposed Funding Schedule

Funding Source	FY 2017-2018	FY 2018-2019	FY 2019-2020	Construction Begins FY 2020-2021	FY 2021-2022	Totals
General Fund Balance			-	-		-
Capital Reserve	-	-	1,000,000.00	4,153,745.00	236,255.00	5,390,000.00
	\$ -	\$ -	\$ 1,000,000.00	\$ 4,153,745.00	\$ 236,255.00	\$ 5,390,000.00
Cumulative Totals:	\$ -	\$ -	\$ 1,000,000.00	\$ 5,153,745.00	\$ 5,390,000.00	

DILLSBORO COMPLEX PROJECT



JACKSON COUNTY GREEN ENERGY PARK MASTER PLAN CONCEPT - PHASE 3



SITE ADDRESS
02180151
1/22/19

Approved Project: Animal Rescue Center, Walking Trail, and Dog Park

Cost: \$5,390,000

Major CIP Projects Approved - County

Justice Center Building Project

Description of Building Project

Capital Reserve used to pay for A&E and renovation costs.

Cost Projection: \$ 1,500,000.00

Proposed Funding Schedule

Funding Source	Construction Begins					Totals
	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	
General Fund Balance		-	75,000.00	525,000.00	-	600,000.00
Capital Reserve	-	-	-	675,000.00	225,000.00	900,000.00
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 75,000.00</u>	<u>\$ 1,200,000.00</u>	<u>\$ 225,000.00</u>	<u>\$ 1,500,000.00</u>
Cumulative Totals:		\$ -	\$ 75,000.00	\$ 1,275,000.00	\$ 1,500,000.00	

Facility CIP Projects Approved FY 2018-2022 Plan Summary

CAPITAL RESERVE/FUND BALANCE PROJECTIONS

Proposed Funding Schedule

Funding Source	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	Totals
Capital Reserve	1,479,394.25	1,000,604.04	1,000,604.94	1,005,161.19	1,000,000.00	1,000,000.00	1,000,000.00	7,485,764.42
General Fund Balance	-	-	7,600,000.00	-	100,000.00	500,000.00	-	8,200,000.00
Totals:	\$ 1,479,394.25	\$ 1,000,604.04	\$ 8,600,604.94	\$ 1,005,161.19	\$ 1,100,000.00	\$ 1,500,000.00	\$ 1,000,000.00	\$ 15,685,764.42
Cumulative Totals	\$ 1,479,394.25	\$ 2,479,998.29	\$ 11,080,603.23	\$ 12,085,764.42	\$ 13,185,764.42	\$ 14,685,764.42	\$ 15,685,764.42	
Projects Committed:								
Health Department			7,949,492.00					7,949,492.00
Dillsboro Complex				1,000,000.00	4,153,745.00	236,255.00		5,390,000.00
Justice Center Renovations	-	-	-	-	75,000.00	1,200,000.00	225,000.00	1,500,000.00
	\$ -	\$ -	\$ 7,949,492.00	\$ 1,000,000.00	\$ 4,228,745.00	\$ 1,436,255.00	\$ 225,000.00	\$ 14,839,492.00
Cumulative Totals:	\$ 1,479,394.25	\$ 2,479,998.29	\$ 3,131,111.23	\$ 3,136,272.42	\$ 7,527.42	\$ 71,272.42	\$ 846,272.42	\$ 846,272.42

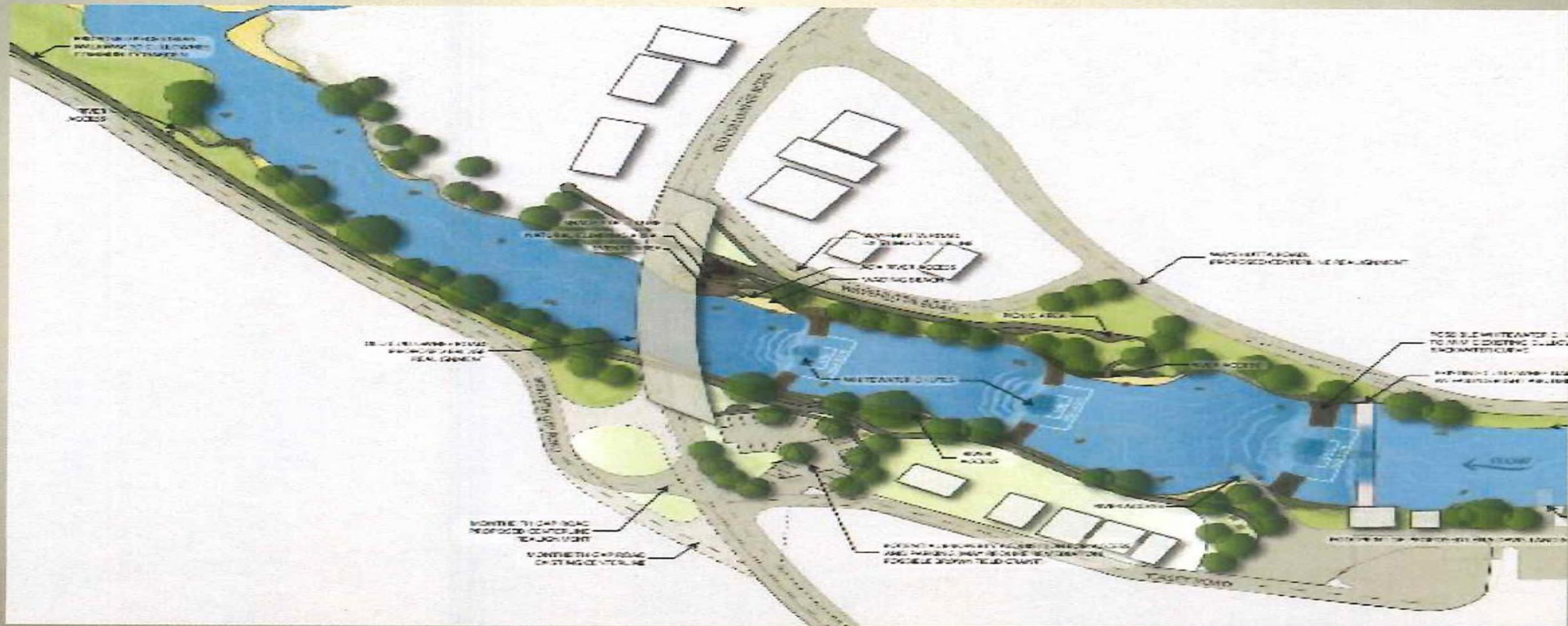
Potential New Major CIP Projects – County

Cullowhee River Park - \$1,800,000 (2015 Estimated Cost)

Aquatics Center - \$19,700,480

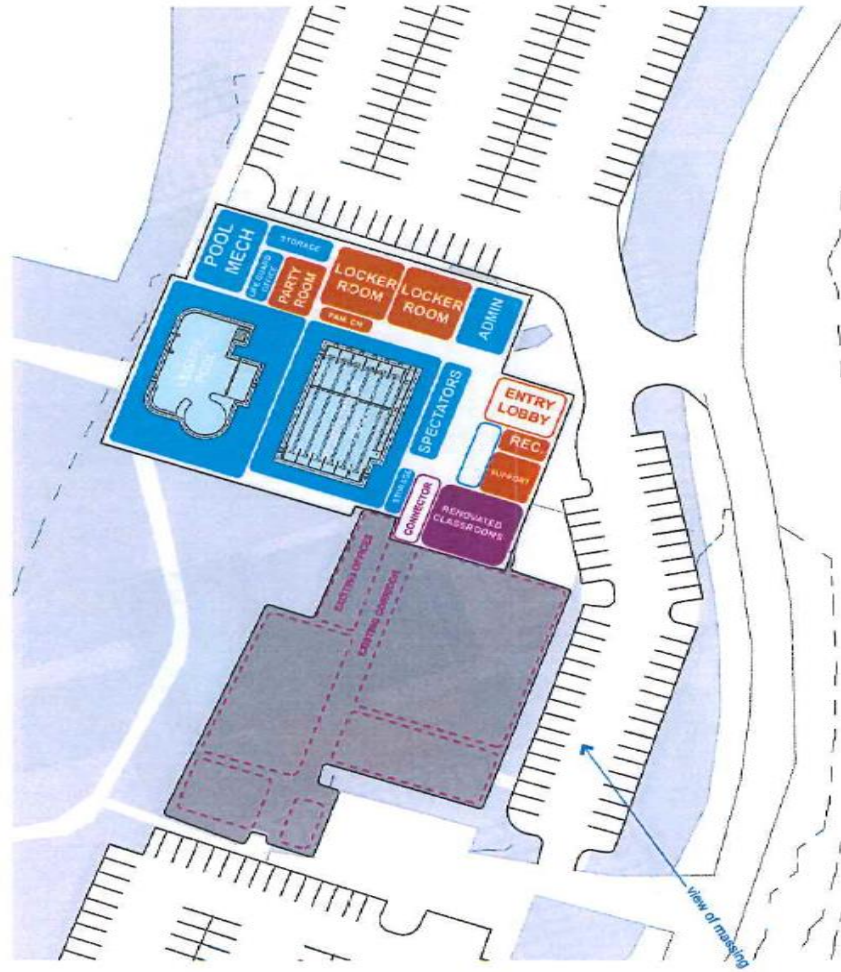
New Major CIP Projects – County

River Park would be located between the Cullowhee dam to new Tuckasegee bridge

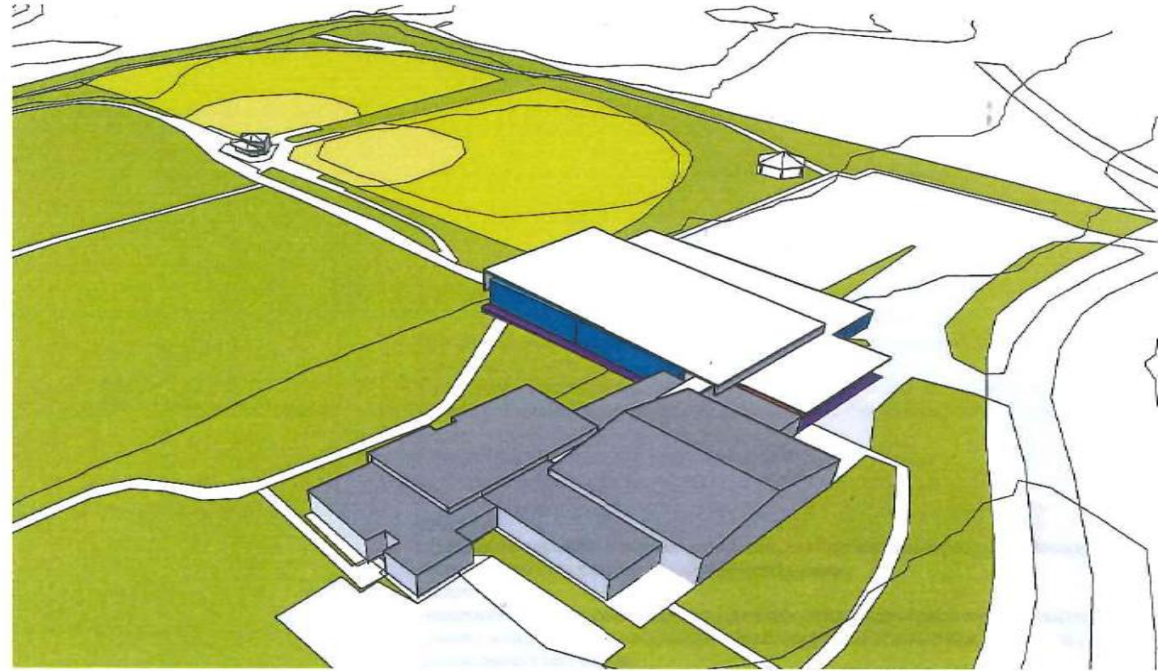


Estimated Cost of \$1,800,000

Aquatics Center – Cullowhee Recreation Site Plan



ADJACENCY LAYOUT: OPTION B - MASSING VIEW



CLARKNEXSEN



Potential New Major CIP Projects – County

Conceptual Budgeting for Jackson County Aquatics Center

	Amount
Estimated Construction Costs	\$16,585,911
Soft Costs-A&E Fees, Testing	\$1,915,673
Furniture, Fixtures, Equipment	\$246,400
Technology, Equipment	\$123,200
Contingency	\$829,296
Total Estimated Construction Cost:	\$19,700,480
Estimated Closing Cost:	\$ 250,000
Total Estimated Construction and Closing Cost:	\$19,950,480

Projected Annual Operation Cost of \$611,544

Bond Referendum for Aquatics Center

November 2020

Amount of Debt Proceeds & Operating Costs	Tax Increase Required
\$19,950,480 (Construction & Closing Costs)	\$0.0222 per \$100
\$380,324 (Annual Operating Costs Projected)	\$0.0040 per \$100
Total Amount: \$20,330,804	\$0.0226 per \$100

CPR Projects

Whittier Park

Fairview Complex

Dillsboro Park

Greenway

- ❖ **FY 2019-2020 Budget amount of \$750,000 for new parks**
- ❖ **Funds Available for Projects for FY 2020-2021: \$666,319**

CONSERVATION PRESERVATION RECREATION FUND FUNDING

Fiscal Year	Amount Available
FY 2019-2020 Balance	\$166,319
FY 2020-2021	\$500,000
FY 2021-2022	\$500,000
Total:	\$1,166,319

Major CIP – Public Schools Prioritized

1. Continue Capital Funding from FY 2019-2020 - \$1,331,200 plus an additional \$25,000 for security camera upgrades
2. Baseball Field Accessibility - \$463,800
3. Single Entry Points and Egress Courtyards - \$2,500,000
4. Scotts Creek Slope Stabilization - \$800,000 to \$1,000,000
5. Football Stadium ADA Compliant Ramp and Bathroom/Concessions
6. SMHS Track
7. Bus Garage
8. Fairview Cafeteria and Blue Ridge Gym/Stage

Major CIP— Public Schools FY 2019-2020

#2 OCR Resolution at SMHS

Baseball Field Accessibility - \$463,800

Total: \$463,800

❖ FY 2019-2020 Funding: \$463,800 from School Capital Reserve Funds

Major CIP— Public Schools FY 2020-2021

#3 Single Entry Point & Egress Courtyards

Current Cost Projection - \$2,500,000

Total: \$2,500,000

❖ FY 2020-2021 Funding: \$2,500,000

Major CIP— Public Schools FY 2020-2021

#4 Scotts Creek Slope Stabilization

Current Cost Projection - \$800,000 - \$1,000,000

❖ FY 2020-2021 Funding: \$1,000,000

Major CIP— Public Schools

#5 Football Stadium Accessibility Upgrades

ADA Compliant Visitor Bathrooms and Concessions at Football Stadium - \$40,000

ADA Compliant Ramp – Football - TBD

ADA Compliant Home Bathroom at Football Stadium - \$30,000

ADA Compliant Seating Home Side Bleachers at Football Stadium – TBD

ADA Press Box and Concessions – TBD

Total: \$70,000 - \$250,000

Major CIP— Public Schools

#6 Long Term - Track on Jones Street Property

- Track - \$750,000

#7 Bus Garage

- Bus Garage - \$2,500,000

Major CIP— Public Schools

#8 Fairview Cafeteria, Gym/Classroom Blue Ridge Early College, SMHS Aux Gym AC and Plumbing

Fairview Cafeteria - \$4,000,000

Gym/Classrooms BREC - \$5,000,000

Aux Gym SMHS AC Additions and Plumbing Replacement - \$2,500,000

Total: \$11,500,000

❖ **To be funded with Debt**

Article 40 & 42 Sales Tax

JACKSON COUNTY SCHOOL CAPITAL OUTLAY ARTICLE 40 & 42 SALES TAX

Sales Tax Revenues:	Account	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	TOTALS
Article 40 40%	11-3325-350-02	1,334,086.64	1,376,976.00	1,445,824.80	1,518,116.04	1,594,021.84	1,673,722.93	\$ 8,942,748.26
Article 42 60%	11-3325-350-05	1,813,024.53	1,873,287.00	1,966,951.35	2,065,298.92	2,168,563.86	2,276,992.06	12,164,117.72
		<u>\$ 3,147,111.17</u>	<u>\$ 3,250,263.00</u>	<u>\$ 3,412,776.15</u>	<u>\$ 3,583,414.96</u>	<u>\$ 3,762,585.71</u>	<u>\$ 3,950,714.99</u>	<u>\$ 21,106,865.97</u>

School Capital Expenditures:

Capital Outlay	11-5912-000-00	235,000.00	235,000.00	260,000.00	260,000.00	260,000.00	260,000.00	\$ 1,510,000.00
Capital Outlay-Technology	11-5912-000-01	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	2,400,000.00
Capital Outlay-One to One	11-5912-000-03	320,700.00	320,700.00	320,700.00	320,700.00	320,700.00	320,700.00	1,924,200.00
Capital Outlay-Maintenance	11-5912-000-04	375,500.00	375,500.00	375,500.00	375,500.00	375,500.00	375,500.00	2,253,000.00
SMH Gym, Fine Arts,BR Principal	30-9100-715-14	666,667.00	666,667.00	666,667.00	666,667.00	666,667.00	666,667.00	4,000,002.00
SMH Gym, Fine Arts,BR Interest	30-9100-725-14	172,050.00	153,450.00	134,850.00	116,250.00	97,650.00	79,050.00	753,300.00
QZAB Debt-\$9,000,000 Issue	30-9100-715-15	600,000.00	600,000.00	600,000.00	600,000.00	600,000.00	600,000.00	3,600,000.00
Transfers to SCR	11-9830-000-21	377,194.17	498,946.00	655,059.15	844,297.96	1,042,068.71	1,248,797.99	4,666,363.97
		<u>\$ 3,147,111.17</u>	<u>\$ 3,250,263.00</u>	<u>\$ 3,412,776.15</u>	<u>\$ 3,583,414.96</u>	<u>\$ 3,762,585.71</u>	<u>\$ 3,950,714.99</u>	<u>\$ 21,106,865.97</u>

Capital Improvements

#1 ADA Upgrades-SMH Baseball	\$ 463,800.00
Blue Ridge Water & Sewer Adm	\$ 68,400.00
Safety Project	\$ 61,678.44

Capital Reserve Projected amounts available after commitments:

School Capital Reserve 2-20-20							
\$1,438,200.58	\$ 1,438,200.58						
New Year Addition	\$ -	\$ 655,059.15	\$ 844,297.96	\$ 1,042,068.71	\$ 1,248,797.99	\$ 3,790,223.80	
Balance Available	\$ 1,438,200.58	\$ 2,093,259.73	\$ 2,937,557.69	\$ 3,979,626.39	\$ 5,228,424.38		

Article 46 Sales Tax Projections

Article 46 Sales Tax Projections:

Fiscal Year	FY 2016-2017	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	TOTALS
Projection Amount	\$ 913,238.74	\$ 1,339,752.99	\$ 1,457,471.62	\$ 1,531,685.00	\$ 1,608,269.25	\$ 1,688,682.71	\$ 1,773,116.85	\$ 1,861,772.69	\$ 1,954,861.33	\$ 2,052,604.39	\$ 16,181,455.57
Cumulative Total:	\$ 913,238.74	\$ 2,252,991.73	\$ 3,710,463.35								

SCC Health Science Building Project:

Connect NC Bond Funds	\$ 5,445,597.00
EDA Grant	2,015,395.00
Investments	5,000.00

Total Bonds, Grants, Investments \$ 7,465,992.00

Total SCC Health Sciences Cost \$ 20,686,155.00

Balance required: \$ 13,220,163.00

Debt Issue 1/2019 \$ 10,000,000.00

Cash \$ 3,220,163.00

SCC Health Science Building Debt Payments: \$ 878,364.94 \$ 857,187.50 \$ 838,137.50 \$ 819,087.50 \$ 800,037.50 \$ 780,987.50 \$ 761,937.50 \$ 5,735,739.94

New Year Additional: \$ 490,300.35 \$ 653,320.06 \$ 751,081.75 \$ 850,545.21 \$ 954,029.35 \$ 1,061,735.19 \$ 1,173,873.83 \$ 1,290,666.89 \$ 7,225,552.63

Cumulative Total: \$ 490,300.35 \$ 1,143,620.41 \$ 1,894,702.16 \$ 2,745,247.37 \$ 3,699,276.72 \$ 4,761,011.91 \$ 5,934,885.74 \$ 7,225,552.63

Short Term Capital – Public Schools

Continue Funding from FY 2019-2020

Funded from Article 40 and 42 Sales Tax

Description	Amount
General Capital	\$235,000
Security System Replacements	\$ 25,000 New
Preventive Maintenance	\$375,500
Technology Funding	\$400,000
One to One Initiative	\$320,700
Total:	\$1,356,200

❖ FY 2020-2021 Funding

Major CIP – Public Schools Funding Capacity for FY 2020-2021

Funding Source	Amount
FY 2019-2020 Article 40 & 42 Balance	\$1,438,200.58
FY 2020-2021 Article 40 & 42	\$ 655,059.15
FY 2019-2020 Article 46 Balance	\$1,143,620.41
FY 2020-2021 Article 46	<u>\$ 751,081.75</u>
Total:	\$3,987,961.89
FY 2020-2021 Capital Request	Amount
Scotts Creek Slope Stabilization	\$1,000,000.00
Single Entry Points and Egress Courtyards	<u>\$2,500,000.00</u>
Total	\$3,500,000.00
Balance:	\$487,961.89

QUESTIONS AND ANSWERS

FY 2020-2021 BUDGET RETREAT – FEBRUARY 27, 2020