

## Don Adams

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**From:** Don Adams  
**Sent:** Wednesday, November 2, 2022 11:10 AM  
**To:** 'Stephanie Edwards'  
**Subject:** RE: DATE: FW: Cashiers Community Collaborative/Update to Commissioners

Ms. Edwards,

I have put you all first onto the agenda. The meeting starts at 1pm and I have allotted you and Mr. Ubertino 10 minutes as requested below. The meeting will be held at the Jackson County Justice Center located at 401 Grindstaff Cove Road, Sylva NC in the Board Room – A201. Please allow time to get through security at the facility. This email along with the attachments sent will be included in the agenda packets.

We look forward to seeing you on Monday November 7 at 1pm.

Thanks,

Don Adams  
Jackson County Manager  
401 Grindstaff Cove Road, Suite A207  
Sylva, NC 28779  
828-631-2295

**From:** Stephanie Edwards <[sedwards@cashiersareachamber.com](mailto:sedwards@cashiersareachamber.com)>  
**Sent:** Monday, October 31, 2022 9:58 AM  
**To:** [donadams@jacksonnc.org](mailto:donadams@jacksonnc.org)  
**Subject:** DATE: FW: Cashiers Community Collaborative/Update to Commissioners

Hi Don, the upcoming Collaborative meeting has been scheduled for THURSDAY, NOVEMBER 11<sup>TH</sup>, 1:00 p.m. at the Highlands-Cashiers Board of Realtors Conference Room (45 Slab Town Road/next to Zookeeper Bistro). Per your request, we look forward to having you with us. And, Glenn and I are available to visit very briefly with Commissioners next Monday (11/7 1:00 p.m.) to express our appreciation for the County's ULI support and share next steps for implementation of ULI recommendations. Please confirm what time you would like us there. Feel free to share the attachments with members of the Board as well.

Cordially,

Stephanie

**From:** Stephanie Edwards <[sedwards@cashiersareachamber.com](mailto:sedwards@cashiersareachamber.com)>  
**Sent:** Wednesday, October 12, 2022 3:12 PM  
**To:** [donadams@jacksonnc.org](mailto:donadams@jacksonnc.org)  
**Subject:** Cashiers Community Collaborative/Update to Commissioners

Hi Don, thanks for your time this morning to discuss Glenn Ubertino (President/Cashiers Area Chamber Board, Chair/Cashiers Area Community Planning Council, and Chair/Cashiers Community Collaborative) and me to present very briefly (10 minutes) to the Board of Commissioners at an upcoming work session. Our intent, since the release of the

report in early June, has been to express our gratitude in that forum for the County's support of the ULI panel visit and to describe next steps in community implementation of select priority recommendations.

As you'll see in the attached announcement and last month's meeting agenda, the mission of the group is to gain efficiencies and effectiveness through group collaboration and to be unified in our funding requests to government and private sources. The list of invited participants below can certainly be expanded to include any other major stakeholder groups. It was composed thus far of organizations who could leverage resources as well as their constituent lists for communications, volunteerism and financing.

In our initial meeting in August, the CCC participants agreed to the concept of coordination and leadership aligned with the Functions and Roles identified in the ULI matrix (report page 28). The long-term conservation plan was agreed upon as a sequential priority under the "championship" of Dr. Gary Wein, of the Highlands Cashiers Land Trust, and Dr. Bill Horton, of Develop Cashiers Responsibly and Village Green.

I've reached out to Glenn to see if he would like to come on 11/7<sup>th</sup> as a courtesy visit to the current Board of Commissioners, understanding that regardless of the outcome of the election, we'd like to return periodically to provide an update on CCC efforts. As usual, we will also stay in close contact with Commissioner Mark Jones.

I will report back to you as soon as possible.

Cordially,

Stephanie

**CASHIERS COMMUNITY COLLABORATIVE MISSION**

**Leadership participation and organizational commitment to collaboration and coordination aligned with ULI Suggested Functions, Roles and Champions (ULI Report, page 28)**

**INVITED PARTICIPANTS**

- Glenn Ubertino, Chair, Planning Council
- Maggie Carton, Vision Cashiers
- Stephanie Edwards, Cashiers Area Chamber, Cashiers Area Legacy Fund and JCTDA
- Daniel Fletcher, Planning Council and JCTDA
- Susan Gregory, Leadership Cashiers
- Ben Harris, CACOC Board (President-Elect) and Village Green
- Glenda Hood, ULI National Trustee/Cashiers Resident
- Bill Horton, Develop Cashiers Responsibly and Village Green
- Sarah Jennings, CACOC Board
- Sam Lupas, Vision Cashiers and Dogwood Health Trust
- Ashlie Mitchell, Village Green and JCTDA
- Representative tbd, Cashiers Historical Society
- Tom Roberson, Highlands-Cashiers Board of Realtors
- Paul Robshaw, Vision Cashiers
- Thomas Taulbee, Cashiers Area Chamber and Jackson County Planning Board
- Robin Walker, Develop Cashiers Responsibly
- Irv Welling, Vision Cashiers
- Gary Wein, Highlands Cashiers Land Trust

**Stephanie Edwards**  
Executive Director



Cashiers Area Chamber of Commerce  
202 US Highway 64 West, P O Box 238  
Cashiers, NC 28717

828-743-5191  
[SEdwards@CashiersAreaChamber.com](mailto:SEdwards@CashiersAreaChamber.com)

**Don Adams**

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**From:** Cashiers Area Chamber Of Commerce <office@cashiersareachamber.com>  
**Sent:** Thursday, July 21, 2022 2:33 PM  
**To:** Stephanie Edwards  
**Subject:** New Cashiers Community Collaborative!

[View this email in your browser](#)



## **NEW! CASHIERS COMMUNITY COLLABORATIVE**

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As sponsor of the ULI Advisory Services growth management analysis, the Cashiers Area Chamber will continue its leadership commitment to inclusivity and transparency through select implementation of the ULI Panel's recommendations.

At the chamber's invitation, representatives of the **Cashiers Area Community Planning Council, Chamber Board, Cashiers Historical Society, Highlands Cashiers Land Trust, Develop Cashiers Responsibly, and Vision Cashiers** recently met to discuss next steps as recommended in the Panel's final report. ULI suggested specific functions and roles for community organizations in Cashiers (see matrix on page 28 of the printed report available at [www.CashiersAreaChamber.com](http://www.CashiersAreaChamber.com) "ULI Updates").

This goal of the first “**Cashiers Community Collaborative**” organizational meeting held on June 28<sup>th</sup> was to confirm these stakeholder champions’ commitment to a coordinated approach to community projects and funding. The group agreed that discipline will be needed to ensure that collective efforts and resources are leveraged as efficiently as possible.

Priorities will be established so that financial and other assistance from local, state and federal governments and other funding sources will be solicited in a unified manner to avoid parochial competition. Other stakeholders and supporters will be invited to participate in the initiative as plan details develop.

One of the major functions recommended by ULI is creation of a nonprofit community development corporation to identify and manage funding options for the purchase and lease of diverse products in an expanded housing market. The ULI said building attainable housing and promoting mixed-use development will help address critical workforce needs, which they called “an existential crisis for Cashiers’ small businesses and institutions.” Research is now underway to determine the best structure for the 501(c)3 nonprofit and to recruit an experienced expert to establish initial operations and sustainable systems.

In its report, the ULI Panel recognized that Cashiers is a “special place” and the opportunity and challenges ahead are to grow either by default or by design. The Cashiers Community Collaborative participants will work with other stakeholders in the future to ensure we address inevitable growth with proactive strategies that, as the ULI Panel advises, “ensures the qualities that have made Cashiers special will not be diminished.”

Periodic updates on the Collaborative’s work will be shared publicly via email, media outlets, and presented at monthly Cashiers planning council meetings typically held on the fourth Monday, 5:00 p.m. at the Albert Carlton Cashiers

Community Library. For more information, see Jackson County Planning Department [jacksonnc.org](http://jacksonnc.org).

**Community. Commerce. Connected.**

The Cashiers Area Chamber of Commerce is committed to providing extraordinary Leadership in the Cashiers Area as an Advocate for business, Information Source for the community, and Conduit for building destination awareness and responsible growth.

828-743-5191 | [office@cashiersareachamber.com](mailto:office@cashiersareachamber.com)  
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**Our mailing address is:**  
PO Box 238, Cashiers, NC 28717

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**ORGANIZATIONAL MEETING:  
"CASHIERS COMMUNITY COLLABORATIVE"**

1:00 p.m. Friday, October 7, 2022

**NOTE: Conference Room – Highlands-Cashiers Board of Realtors  
45 Slab Town Road**

**CASHIERS COMMUNITY COLLABORATIVE MISSION**

**Leadership participation and organizational commitment to collaboration and coordination  
aligned with ULI Suggested Functions, Roles and Champions (ULI Report, page 28)**

**INVITED PARTICIPANTS**

Glenn Ubertino, Chair, Planning Council  
Maggie Carton, Vision Cashiers  
Stephanie Edwards, Cashiers Area Chamber, Cashiers Area Legacy Fund and JCTDA  
Daniel Fletcher, Planning Council and JCTDA  
Susan Gregory, Leadership Cashiers  
Ben Harris, CACOC Board (President-Elect) and Village Green  
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Tom Roberson, Highlands-Cashiers Board of Realtors  
Paul Robshaw, Vision Cashiers  
Thomas Taulbee, Cashiers Area Chamber and Jackson County Planning Board  
Robin Walker, Develop Cashiers Responsibly  
Irv Welling, Vision Cashiers  
Gary Wein, Highlands Cashiers Land Trust

**AGENDA**

- I. Review & Update – ULI Panel Recommendations  
(ULI Advisory Services Panel Report, February 20-25, 2022, pages 5-6)**
  - a. Land conservation – Highlands Cashiers Land Trust  
**Presentation by Dr. Gary Wein and Dr. Bill Horton**
  - b. Attainable housing & mixed-used development – Cashiers Community Development Corp.
  - c. Trails & Sidewalks -- Vision Cashiers
  - d. Roads & Infrastructure – Cashiers Area Chamber
  - e. Protect the character – Cashiers Area Community Planning Council
  
- II. Communications Plan**
  - a. Constituent updates for distribution by organizational partners
  - b. Cashiers Area Community Planning Council reporting
  - c. **Meeting Schedule** November/December – Update to Ed McMahon, ULI Special Advisory Services Panel Chair